

## RUBIS : a bipolar-valued outranking method for the choice method

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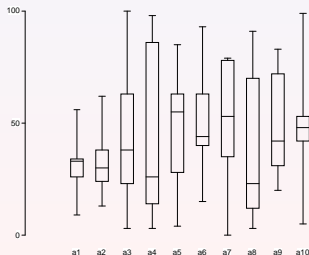
## Introductory example

Decision problem: *Choose the best from a set of ten alternatives evaluated on 7 criteria as shown below.*

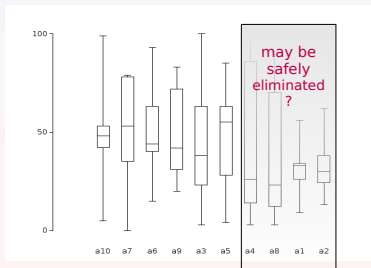
| criterion | weight | $a_1$ | $a_2$ | $a_3$ | $a_4$ | $a_5$ | $a_6$ | $a_7$ | $a_8$ | $a_9$ | $a_{10}$ |
|-----------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|
| $g_1$     | 7      | 33    | 13    | 3     | 14    | 48    | 44    | 18    | 47    | 31    | 98       |
| $g_2$     | 7      | 9     | 30    | 23    | 86    | 63    | 40    | 79    | 3     | 83    | 48       |
| $g_3$     | 5      | 34    | 38    | 63    | 16    | 85    | 53    | 78    | 91    | 47    | 42       |
| $g_4$     | 5      | 53    | 24    | 38    | 3     | 28    | 93    | 35    | 12    | 72    | 5        |
| $g_5$     | 5      | 26    | 44    | 60    | 98    | 62    | 15    | 53    | 23    | 37    | 44       |
| $g_6$     | 4      | 26    | 29    | 100   | 36    | 4     | 63    | 54    | 70    | 24    | 53       |
| $g_7$     | 1      | 56    | 62    | 33    | 36    | 21    | 49    | 0     | 13    | 20    | 99       |

- The performance scale on each criteria is 0 – 100 pts, with a weak preference threshold of 10 points, a preference threshold of 20 pts, and a veto threshold of 80 pts.
- We assume that the criteria are not commensurable.

## Introductory example: Boxplots of the performances



## Introductory example: Boxplots of the performances



## Introductory example: Ranking the performances?

| Criterion | a10 | a7 | a6 | a9 | a3  | a5 | a4 | a8 | a1 | a2 |
|-----------|-----|----|----|----|-----|----|----|----|----|----|
| "g1"      | 98  | 18 | 44 | 31 | 3   | 48 | 14 | 47 | 33 | 13 |
| "g2"      | 48  | 79 | 40 | 83 | 23  | 63 | 86 | 3  | 9  | 30 |
| "g3"      | 42  | 78 | 53 | 47 | 63  | 85 | 16 | 91 | 34 | 38 |
| "g4"      | 5   | 35 | 93 | 72 | 38  | 28 | 3  | 12 | 53 | 24 |
| "g5"      | 44  | 53 | 15 | 37 | 60  | 62 | 98 | 23 | 26 | 44 |
| "g6"      | 53  | 54 | 63 | 24 | 100 | 4  | 36 | 70 | 26 | 29 |
| "g7"      | 99  | 0  | 49 | 20 | 33  | 21 | 36 | 13 | 56 | 62 |

## Introductory example: Pairwise comparisons

Is  $a_{10}$  globally at least as good as  $a_7$ ?

Outranking thresholds: weak preference ( $\geq 10$ ), preference ( $\geq 20$ ), veto ( $\leq -80$ ).

| criterion | $w_i$ | $a_{10}$ | $a_7$ | $\Delta_i(10,7)$ | balance | veto ? |
|-----------|-------|----------|-------|------------------|---------|--------|
| $g_1$     | 7     | 98       | 18    | 80               | +7      | no     |
| $g_2$     | 7     | 48       | 79    | -31              | -7      | no     |
| $g_3$     | 5     | 42       | 78    | -36              | -5      | no     |
| $g_4$     | 5     | 5        | 35    | -30              | -5      | no     |
| $g_5$     | 5     | 44       | 53    | -9               | +5      | no     |
| $g_6$     | 4     | 53       | 54    | -1               | +4      | no     |
| $g_7$     | 1     | 99       | 0     | 99               | +1      | no     |

total balance 0

We observe a **balanced** situation.  
No conclusion can be drawn.

## Introductory example: Pairwise comparisons (continued)

Is  $a_7$  globally at least as good as  $a_{10}$ ?

Outranking thresholds: weak preference ( $\geq 10$ ), preference ( $\geq 20$ ), veto ( $\leq -80$ ).

| criterion | $w_i$ | $a_7$ | $a_{10}$ | $\Delta_i(10,7)$ | balance | veto ? |
|-----------|-------|-------|----------|------------------|---------|--------|
| $g_1$     | 7     | 18    | 98       | -80              | -7      | yes    |
| $g_2$     | 7     | 79    | 48       | +31              | +7      | no     |
| $g_3$     | 5     | 78    | 42       | +36              | +5      | no     |
| $g_4$     | 5     | 35    | 5        | +30              | +5      | no     |
| $g_5$     | 5     | 53    | 44       | +9               | +5      | no     |
| $g_6$     | 4     | 54    | 53       | +1               | +4      | no     |
| $g_7$     | 1     | 0     | 99       | -99              | -1      | yes    |

total balance +18-34

We observe a **veto** situation on criteria  $g_1$  and  $g_7$ .  
 $a_7$  is **clearly not** globally at least as good as  $a_{10}$ ? !

Is  $a_{10}$  (resp.  $a_6$ ) globally at least as good as  $a_6$  (resp.  $a_{10}$ ) ?

| $g_i$ | $w_i$ | $a_{10}$ | $a_6$ | $\Delta_i(10,6)$ | balance | veto? | $\Delta_i(6,10)$ | balance | veto? |
|-------|-------|----------|-------|------------------|---------|-------|------------------|---------|-------|
| $g_1$ | 7     | 98       | 44    | 54               | +7      | no    | -54              | -7      | no    |
| $g_2$ | 7     | 48       | 40    | 8                | +7      | no    | -8               | +7      | no    |
| $g_3$ | 5     | 42       | 53    | -11              | -5      | no    | 11               | +5      | no    |
| $g_4$ | 5     | 5        | 93    | -88              | -5      | yes   | 88               | +5      | no    |
| $g_5$ | 5     | 44       | 15    | 29               | +5      | no    | -29              | -5      | no    |
| $g_6$ | 4     | 53       | 63    | -10              | 0       | no    | 10               | +4      | no    |
| $g_7$ | 1     | 99       | 49    | 50               | +1      | no    | -50              | -1      | no    |
|       |       |          |       | total balance    | +10     | -34   | total balance    | +8      |       |

- $a_{10}$  is **clearly not** globally at least as good as  $a_6$  (veto (-88) on criterion  $g_4$ )!
- Note the **weak preference** situation on criterion  $g_6$  !
- $a_6$  is globally at least as good as  $a_{10}$  (balance of +8 in favour).

Is  $a_6$  globally at least as good as  $a_7$  ?

| criteria | weight | $a_7$ | $a_6$ | $\Delta_i(7,6)$ | balance       | veto ? |
|----------|--------|-------|-------|-----------------|---------------|--------|
| $g_1$    | 7      | 44    | 18    | 26              | +7            | no     |
| $g_2$    | 7      | 40    | 79    | -39             | -7            | no     |
| $g_3$    | 5      | 53    | 78    | -25             | -5            | no     |
| $g_4$    | 5      | 93    | 35    | 58              | +5            | no     |
| $g_5$    | 5      | 15    | 53    | -38             | -5            | no     |
| $g_6$    | 4      | 63    | 54    | 9               | +4            | no     |
| $g_7$    | 1      | 49    | 0     | 49              | +1            | no     |
|          |        |       |       |                 | total balance | 0      |

We observe again a **balanced** situation.  
No conclusion can be drawn.

## Introductory example: Global outranking relation

| $\tilde{S}$ | $a_{10}$ | $a_7$ | $a_6$ | $a_9$ | $a_3$ | $a_5$ | $a_4$ | $a_8$ | $a_1$ | $a_2$ |
|-------------|----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| $a_{10}$    | -        | 0     | -34   | 10    | 1     | 2     | 10    | 20    | 24    | 29    |
| $a_7$       | -34      | -     | 8     | 15    | 24    | 18    | 22    | 10    | 20    | 32    |
| $a_6$       | 8        | 0     | -     | 10    | 11    | 0     | -34   | 24    | 29    | 23    |
| $a_9$       | 10       | 11    | 7     | -     | 10    | 7     | 19    | 9     | 32    | 32    |
| $a_3$       | -34      | 8     | 2     | -4    | -     | -4    | 3     | 10    | 13    | 25    |
| $a_5$       | 10       | 19    | 14    | 2     | -34   | -     | 1     | 26    | 14    | 24    |
| $a_4$       | -34      | 10    | -34   | 7     | 6     | 0     | -     | 2     | 10    | 12    |
| $a_8$       | -34      | 0     | -34   | -34   | -10   | 5     | -34   | -     | 22    | 3     |
| $a_1$       | -9       | -8    | -10   | 5     | -1    | -7    | 6     | 9     | -     | 15    |
| $a_2$       | -34      | -3    | -10   | 3     | 6     | -9    | 10    | 2     | 10    | -     |

Content

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○Backbone of RUBIS :  $\tilde{S}$ 

- Let  $X$  be a finite set of  $p$  alternatives.
- Let  $N$  be a finite set of  $n > 1$  criteria.
- Let  $m$  be the total significance of the criteria.
- Let  $x$  and  $y$  be two alternatives from  $X$ .
- Let  $x_i$  be the value taken by  $x$  on criterion  $g_i$

## Definition (The outranking situation)

- $x$  outranks  $y$  ( $x S y$ ) if there is a significant majority of criteria which support an **at least as good** statement and there is **no** criterion which raises a **veto** against it.
- The bipolar valued relation  $\tilde{S} \in [-m, m]$  expresses the credibility of the **validation** or the **non-validation** of the outranking relation  $S$ .



## RUBIS decision aiding approach

- A choice problem traditionally consists in the search for a **single best** alternative.
- We adopt a **progressive** decision analysis process which allows to uncover the best single choice via possible **intermediate recommendations**.
- These intermediate choice recommendations, the case given, have to be **refined at some further stages** of the decision analysis.

## Pragmatic choice recommendation (CR) principles

- $\mathcal{P}_1$ : Non-retainment for **well motivated reasons**.  
all eliminated alternative must be considered worse as at least one recommended alternative.
- $\mathcal{P}_2$ : **Minimal** size.  
the CR should be as limited as possible.
- $\mathcal{P}_3$ : **Efficient** and **informative**.  
each CR must deliver a stable recommendation.
- $\mathcal{P}_4$ : Effectively **better**.  
the CR should not correspond simultaneously to a choice and an elimination recommendation.
- $\mathcal{P}_5$ : **Maximally** credible.  
the CR must be as credible as possible wrt the preferential knowledge modelled via  $\tilde{S}$ .

## Useful choice qualifications in $\tilde{G}(X, \tilde{S})$

Let  $Y$  be a non-empty subset of  $X$ , called a **choice** in  $\tilde{G}$ .

- $Y$  is said to be **outranking** (resp. **outranked**) iff  $x \notin X \Rightarrow \exists y \in Y : \tilde{S}(x, y) > 0$ .
- $Y$  is said to be **independent** iff for all  $x \neq y$  in  $Y$  we have  $X \tilde{S}(x, y) \leq 0$ .
- $Y$  is called an **outranking kernel** (resp. **outranked kernel**) iff it is an outranking (resp. outranked) and independent choice.
- $Y$  is called an outranking **hyperkernel** (resp. outranked hyperkernel) iff it is an outranking (resp. outranked) choice which consists of **independent chordless circuits** of odd order  $p \geq 1$ .

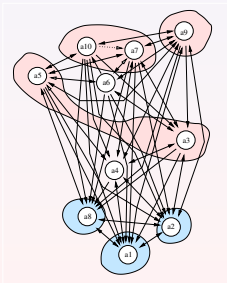
## Translating CR principles into choice qualifications

- $\mathcal{P}_1$ : Non-retainment for well motivated reasons.  
A CR is an **outranking choice**.
- $\mathcal{P}_{2+3}$ : Minimal size & stable.  
A CR is a **hyperkernel**.
- $\mathcal{P}_4$ : Effectivity.  
A CR is a **strictly more outranking than outranked** choice.
- $\mathcal{P}_5$ : Maximal credibility.  
A CR has **maximal determinateness**.

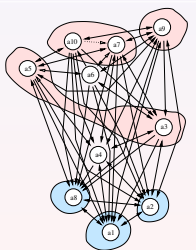
### Theorem

*Any bipolar outranking digraph contains at least one outranking and one outranked hyperkernel.*

## Introductory example: All outranking and outranked hyperkernels



## Introductory example: all kernels and hyperkernels



outranking choices:

$\{a_9\}$

$\{a_3, a_5\}$

$\{a_{10}, a_7\}$

outranked choices:

$\{a_8\}$

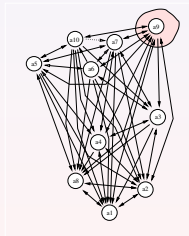
$\{a_2\}$

$\{a_1\}$

## The RUBIS choice recommendation (RCR)

- A RCR **verifies** the five CR principles.
- A **maximally determined strict outranking hyperkernel**, if it exists in  $\bar{G}$ , gives a RCR.
- A RCR is a **provisional** subset of alternatives, most certainly containing the best alternative, if it exists !.
- A RCR must not be confused with the ultimate best choice of the decision maker.
- The **RUBIS** choice method is only convenient in a progressive decision aiding approach.

## Introductory example: The RUBIS choice recommendation



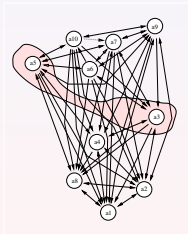
choice :  $\{a_9\}$

determinateness : 60%

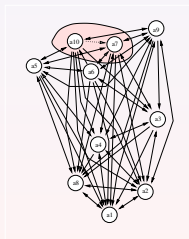
(weighted majority of criterion)

outrankingness : 60%

outrankedness : 0%



choice :  $\{a_3, a_5\}$   
 determinateness : 53%  
 (weighted majority of criterion)  
 outrankingness : 53%  
 outrankedness : 48.5%



choice :  $\{a_{10}, a_7\}$   
 determinateness : 50%  
 (weighted majority of criterion)  
 outrankingness : 62%  
 outrankedness : 38%

## Concluding remarks

Properties of the RUBIS choice recommendation:

- **Progressiveness:** intermediate solutions are proposed to the decision maker;
- **Existence:** A RCR always exists in a non-symmetrical bipolar-valued outranking digraph;
- **Multiplicity:** In case multiple RCR coexist, their union gives a suitable intermediate choice recommendation;
- **Missing values:** They are treated as information which is not available at a given stage of the decision analysis; which might be determined later on;
- **Efficient decision aiding:** Strongly motivated conclusions can nevertheless be drawn.

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